



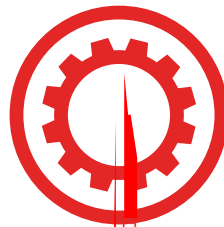
JD's AI and big data driven **smart supply chain** enables the company to achieve unparalleled operational efficiency for its online and brick-and-mortar operations, and to deliver a level of customer service that is unmatched globally. As part of JD's Retail as a Service strategy, in which it shares its capabilities with its partners and suppliers to help them improve their operations, JD has built an open supply chain platform to enable brands, third party merchants and offline retail stores to increase their efficiency and boost innovation in the industry as a whole.

As a result of its smart supply chain capabilities, JD has achieved:

- **37 day reduction** in inventory turnover days
- **23% reduction** in invalid runs in picking areas
- **10% reduction** in long and short-haul transportation costs
- **25% improvement** in delivery performance

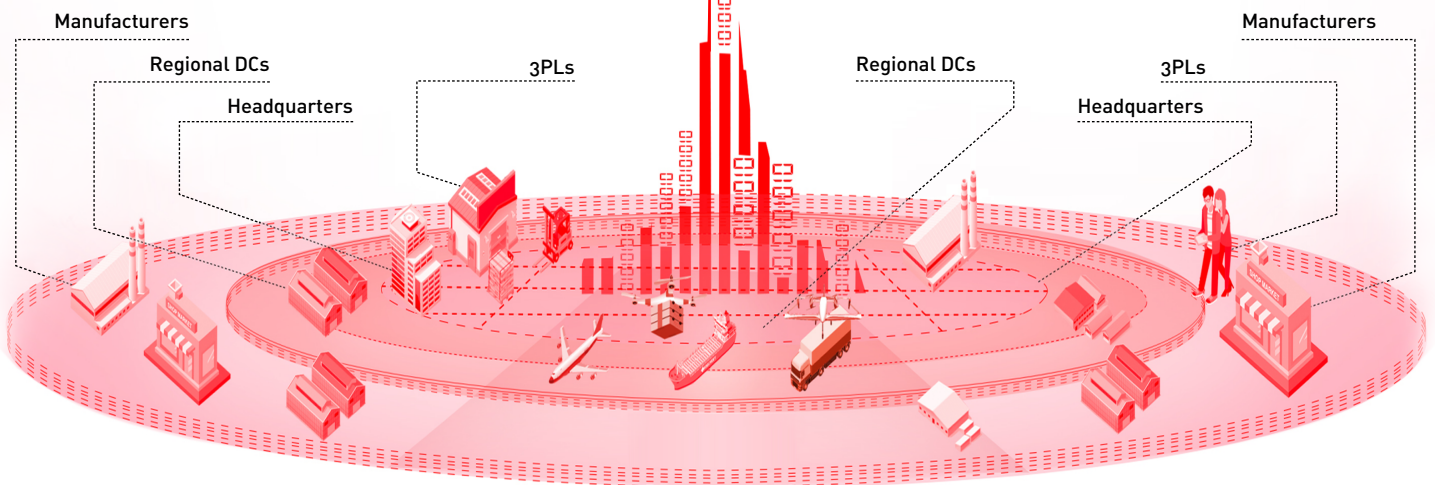
- Smart Assortment and Optimization
- Dynamic Pricing
- Demand Forecasting
- Planning Management
- Procurement Management

Planning
Sensing



Decision
Response

- Network Planning
- Commodity Traceability
- Capacity Management
- Inventory Management
- Delivery Management



Cell Phones



PCs



Wearables



IoT



Robots



Smart Home



Smart Stores



Collaborative Planning, Forecasting and Replenishment

Brands provide JD.com with key characteristics of products, including life cycle, termination information, volume limits for sales events, and promotions and advertising campaigns that may impact sales.

JD applies this information to improve the accuracy of forecasts.



COLLABORATIVE PLANNING, FORECASTING



Data Sharing



History Clearance



Project future sales baseline



Event Planning



Future forecast trend alignment

Demand Planning Accuracy (DPA)

REPLENISHMENT



Sales



Inventory



Order Replenishment

Inventory Level Optimization

SUPPLY



Inventory

Customer Service Level On-line Availability

Working with JD.com to optimize its supply chain efficiency, Nestlé was able to:

- Improve demand forecast accuracy from **45%** to **85%** for products sold on JD
- Boost in-stock service level from **73%** to **95%**
- Shorten order lead time by **50%**
- Shrink delivery lead time from **5-8 days** to **2-3 days**

